Entrepreneurship

Personal Development

Mutual Help

Community Development

Accessibility

Multiculturalism

Seniors

Child Development

Voluntarism

Social Involvement

International Development

Physical Activity

Education

Residence

Family Activities

Environment

MONTRÉAL

1992 ANNUAL REPORT

The Montreal YMCA

The Montreal YMCA Foundation Inc.

YMCA Centres

Head Office
1441 Drummond Street
849-5331

Downtown
1450 Stanley Street
849-8393
Dir.: Katie Sheahan

Du Parc
5724 Park Avenue
277-3323
Dir.: Conrad Sauvé

Guy-Favreau
200 René-Lévesque Blvd. West
845-4277
Dir.: Benoît Tremblay

Hochelaga-Maisonneuve
4567 Hochelaga Street
255-4651
Dir.: Céline Charpentier

Notre-Dame-de-Grâce
4335 Hampton Avenue
486-7315
Dir.: Aki Tchitacov

Pointe-Saint-Charles
255 Ash Avenue
935-4711
Dir.: Mario D'Urso

Saint-Laurent.
1745 Décarie Blvd.
747-9801
Dir.: Denise T. Casimir

West Island
Family Centre
230 Brunswick Blvd. (Pointe-Claire)
630-9622
Dir.: Richard St-Yves

West Island
Community Centre
94 Douglas Shand (Pointe-Claire)
694-9622
Dir.: Sheila Laursen

Westmount
4585 Sherbrooke Street West
931-8046
Dir.: Toni Braide

YMCA Youth Centre
5550 Park Avenue
270-1685
Dir.: Conrad Sauvé

Hudson Program Centre
393 Main Road
458-2343
Dir.: Maureen Ruiter

YMCA Enterprise Centre
33 Prince Street
866-0575
Dir.: Paul Krivicky

Job Generation
6700 Park Avenue
948-0000
Dir.: Anna Campagna

Kamp Kanawana
Saint-Sauveur
1-227-2414
Dir.: Bruce Netherwood

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Our mission

The Montreal YMCA is a partnership of volunteers and staff committed to the fulfilment of people in spirit, mind and body, and to the development of self-reliance in the individual and the community.

Through its actions, programs and services, the Montreal YMCA will reflect the needs and aspirations of the communities and will work with individuals, local communities and communities in developing countries in achieving social justice and control of their environment.

Philosophy

The Montreal YMCA is a charitable organization which is fully aware of the important role it plays in the community. In this spirit, people on restricted budgets are not denied access to its services and programs.

Acknowledgements:

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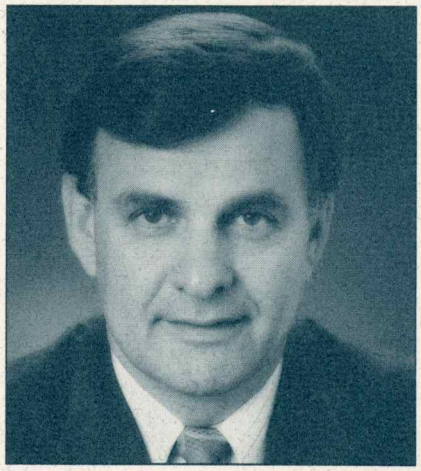


Report of the Chairman of the Board

On an economic level, fiscal 1991-92 was a difficult year. The recession affected everyone, in particular people on low incomes. It is within such a context that the commitment of the YMCA to its community takes on extreme importance. Without a doubt, for the Montreal YMCA, it was a difficult but very rewarding year.

In November 1991, we welcomed our new President and Director General, Mr. Michael Goldbloom. A lawyer by profession, Michael is well-known for his community involvement, in particular through his work as Chairman of the Board of Ville-Marie Social Services Centre. Michael took on the challenge of leading the Montreal YMCA head on. A new team as it were has rallied around him to give direction to the Association. It has our full confidence.

In 1991-92, the dossier involving the redevelopment of our downtown properties became our major preoccupation. Unfortunately, the collapse of the real-estate market forced us to abandon the project which we had developed. We are now exploring new avenues, in collaboration with our bankers who financed the grouping of properties concerned in this redevelopment project.

At the same time, we continued our efforts to relocate the Du Parc YMCA community centre within the Park Avenue area. The project which was initiated by the community is advancing rapidly and will, in all likelihood, be realized sometime this year.

I am pleased to underline the fact that Messrs. Victor M. Drury and Maurice A. Massé, two longstanding volunteers of the Montreal Association, were inducted into the Fellowship of Honour. This is the highest distinction granted by YMCA Canada, in recognition of outstanding contribution to and impact on the YMCA movement.

The difficult economic climate compelled all of our Montreal YMCA community centres to surpass their usual efforts. It is the creative spirit of our staff and volunteers, supported by their relentless sense of commitment towards the community, that allowed us to come through a very difficult year relatively unscathed, while intensifying our level of interventions and streamlining our priorities. As a result, we are facing the future feeling much stronger. Together, we will build on our successes.

Thank you.

Marcel Côté

Report of the President and Chief Executive Officer, Michael Goldbloom

As was the case for most institutions, this year, the YMCA experienced the effects of particularly difficult economic conditions. It is at times like this that Montrealers depend to a great extent on organizations like ours to assist them. Therefore, this economic climate presented the Montreal YMCA with a greater challenge which once again became an incentive for it to support the less fortunate, by offering programs and services which responded to the needs of the Montreal community.

As the new Chief Executive Officer of the Montreal Association, I witnessed firsthand the innate value of the YMCA. Our level of commitment to this community is very diversified, and we have an extraordinary capacity to adapt to the needs of the day. Let me explain ... The YMCA does not represent a unique answer to a given need, but provides a multitude of responses to current needs. These answers come as a result of the consistent commitment of groups of individuals who wish to improve the quality of life in their neighborhoods. If Sir George Williams, founder of the YMCA in 1844, were to get a glimpse of the organization as it now exists, he would not recognize it. He would however certainly be able to identify the values which drive it today.

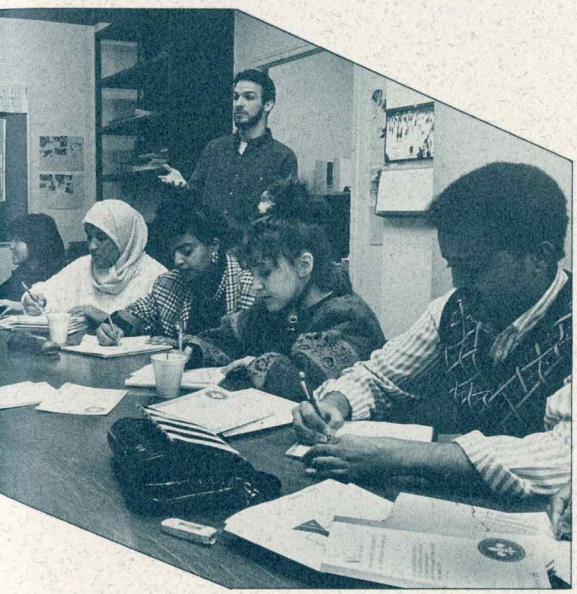
The value of the YMCA

Our objective at the Montreal YMCA is to create a unique meeting place which reflects all ethnic and cultural communities of the Island of Montreal, without any distinction as regards religious or political beliefs. The possibility of discovering Montreal within the YMCA arises on a daily basis. We are very proud of this fact. Also, the existence of a collectivity whose aim is to offer assistance to and improve the well-being of individuals is undeniably another tremendous value of an organization like ours.

Community Development

A heterogeneous city like Montreal needs services which are diversified enough to respond to the various needs of the community. At the YMCA, community development activities are divided into four major focuses, namely employment and economic development, the rights of ethnic minorities, community justice initiatives and urban development.

Once again, the Enterprise Centre, a business incubator, distinguished itself in its efforts to ensure autonomy and the right to employment for young people. For five years now, the Centre has helped start up 158 new businesses, which have resulted in the creation of 358 new jobs, representing a total of $4.2 million in investments. The Enterprise Centre's system favors daily contact between established entrepreneurs and young entrepreneurs, which constitutes a unique network of business relationships as of the new business's start-up date. This kind of formula stimulates competitiveness and contributes to the dynamic method of operation of the Centre.



The YMCA also offers a specific program for ethnic minorities whose members are unemployed or wish to return to school. Job Generation, which was restructured in 1989, is at the start of its eight year of operation. During the past years, 75% of this program's participants have been reintegrated either into the job market or a school environment. Among other successes of Job Generation, it should be underlined that 97% of program participants completed their 15-week training session which comprises four distinct services: employability training, individual and intercultural counselling, a mutual -assistance support group and field work which complements the career orientation of participants.

Finally, since 1984, through our Compensatory Work Program, we have been offering those who are unable to pay their fines the opportunity to avoid incarceration by working as volunteers in a non-profit organization. During fiscal 1991-92, 62.5% of its 3,000 participants completed the program, for a total of 96,440 hours of community work.

The 1991-92 fiscal year marks over ten years of development for our halfway houses, in which we lodged over 3,500 people. Today, the correctional milieu recognizes the level of expertise, the uniqueness and diversity of the services offered in our C.R.C. l'Espadrille (community residential centre) and C.H.C. Entretemps (community housing centre). In fact, we have reached an agreement with the ministère de la Sécurité publique through which all requests for temporary housing within the Montreal region, for ex-offenders who have no resources, will be channelled directly to our halfway-housing programs.

The SEMO (external manpower service) Program of the Montreal YMCA which has been in existence since 1985, thanks to an annual grant provided by the ministère de la Main-d'oeuvre et de la Sécurité du revenu (employment and income security), offered its services to hundreds of people who called upon them.

Self-Development

I firmly believe that the self-development of human beings is directly related to striking a balance in the development of the individual in spirit, mind and body. It is in fact one of the driving forces of the YMCA. In this regard, the various branches of our organization play a role of the first importance. The community centres of the YMCA offer fully-equipped facilities which include a pool, gymnasium, dance studios and weight-lifting rooms. Multipurpose spaces, classrooms and rooms available for community meetings are for their part places where the spirit and mind of participants become enlightened. Inherently connected to the communities in which they are established, the YMCA centres intervene in a significant way to offer their constituencies a better quality of life.

Branch Programs

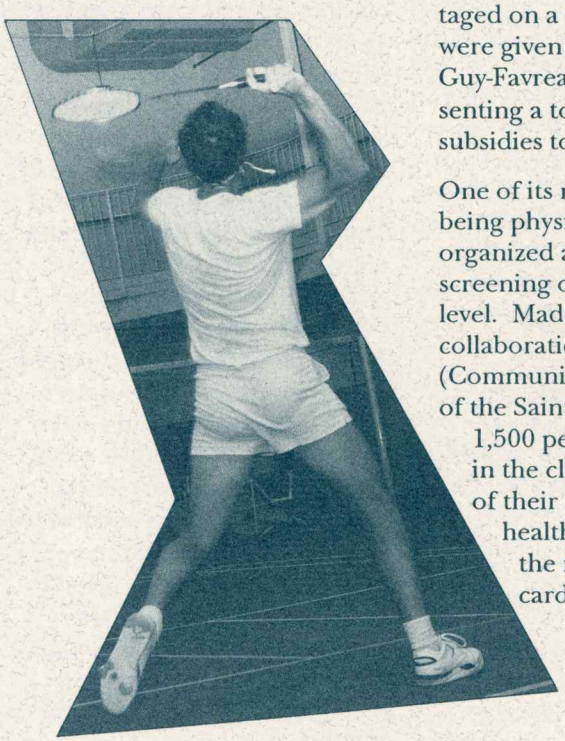
Downtown YMCA

Once again, this year, several hundreds of runners participated in the 13th edition of the Bill Lewis Spring Race. In 1991, the branch reconfirmed its social importance in the heart of Montreal. The residence, which is unique to the Downtown branch, offered lodging to a large number of refugees, in addition to welcoming travellers who passed through Montreal.

Guy-Favreau YMCA

Over 135 people benefitted from the YMCA's special conditions program in 1991, which was a year of celebration for this centre as it marked its 5th year of operation. Moreover, various groups of people from within the community, which are disadvantaged on a socioeconomic level, were given access to the Guy-Favreau facilities, representing a total of $57,200 in subsidies to 260 participants.

One of its major preoccupations being physical fitness, the branch organized a clinic for the screening of blood cholesterol level. Made possible with the collaboration of the C.H.D. (Community Health Department) of the Saint-Luc Hospital, the 1,500 people who participated in the clinic, received a profile of their personal state of health and information on the risk factors related to cardiovascular diseases.



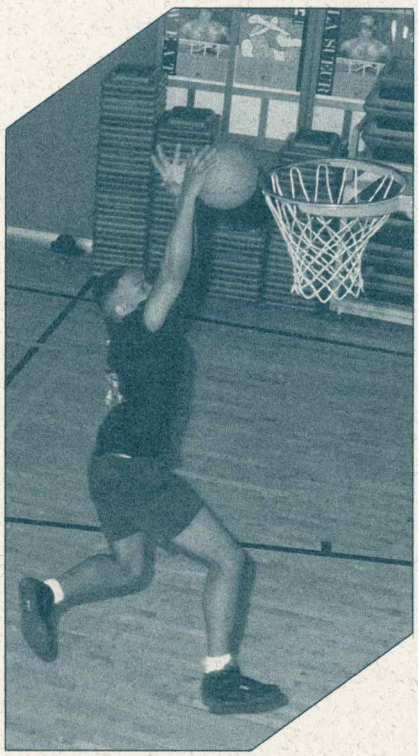
Hochelaga-Maisonneuve YMCA

This year, participation in the specialized day-camp program reached a new record high. Over 160 young people between four and fourteen years of age took part in a multitude of activities.

Accessibility to the branch's facilities was increased through a reduction in over 400 fees, totalling $22,000 in subsidies. Located in an economically disadvantaged neighborhood, once again the centre made every effort to secure the financing it required.

Du Parc YMCA

This year activities at the Du Parc YMCA were expanded. Here I should mention the prevention program instituted by TANDEM in collaboration with the City of Montreal which, thanks to the work of Baska Séguin and Guilda Kattan, merited a mention during an award ceremony for intercultural exchange organized by the ministère des Affaires culturelles of Quebec. Among other honors received, the Director of the youth centre, Jean-Pierre Simoneau, was invited to sit on the World Health Organization's committee dealing with the issue of street children. Finally, no less than 400 youth between 6 and 12 years of age participated in the branch's afterschool program.



Notre-Dame-de-Grâce YMCA

Once again, the centre was a major player in community activities and associated itself with various organizations to realize several projects. Among others, branch volunteers and staff members were actively involved in the Monkland street festival, which was organized in aid of members of the community who are disadvantaged on an economic level. The N.D.G. YMCA also collaborated with food banks in starting up a community garden.

Pointe-Saint-Charles YMCA

Taking into account the existing problems surrounding the issue of quality of life of residents living in the Little Burgundy area, the Pointe-Saint-Charles YMCA transferred one of its community organizers to work in this district, where, in collaboration with other community groups, she deals with employability, urban development and community-programs dossiers.

The Young Mothers Program, which has been in existence for five years now, received a grant from the Conseil régional de santé et des services sociaux (C.R.S.S.S.) to work on prevention in the school environment. The section of the program which focuses on development and stimulation for the children of teenage mothers, offered to those who are between 0 and 5 years of age, was operated in collaboration with two other Pointe-Saint-Charles community organizations.

Saint-Laurent YMCA

Already active in several dossiers, the Saint-Laurent branch also participated in the "Mesures alimentaires en milieux défavorisés" program (meal program in economically disadvantaged neighborhoods) of the Education Minister, Michel Pagé, within whose framework 473 hot meals were prepared and served every lunch hour by a group of 37 volunteers.

As a member of the "Regroupement pour la qualité de vie des jeunes de Saint-Laurent" (coalition for a better quality of life for Saint-Laurent youth), the branch set up the "Centre de jeunes" (youth centre). Since it recruited approximately 120 young people who hung around in the metro, arcades or on the street, the centre's mission has become more focused on prevention.

As regards the development of the services it offers, the branch has chosen seniors as its priority. This is why, among other reasons, the Saint-Laurent YMCA offered a self-defense course which was given in French, English and Spanish. This 15-hour course was made possible through financial support provided by Saint-Laurent and l'Acadie M.N.A.s.

P. Baumgartner

West Island YMCA Community Centre

Once again, for youth who are in difficulty, the West Island YMCA Community Centre offered a multitude of well-proven programs. Among others, the Entente program, which is destined for young offenders, welcomed 269 youth from 16 different municipalities. As for the Diversion Program, it provided assistance to 173 young people in trouble. Moreover, 78 high-school dropouts participated in the Intersections Program, not including the 269 youth who were part of a widespread project to prevent students from dropping out. With a view to avert delinquency, the Community Centre also offered hundreds of young people after-school sessions on various topics such as dropping out, drugs and shoplifting. In addition, over 350 intellectually disabled people benefitted from social, educational and recreational programs, while 56 others received assistance for integration into the regular recreational activities. The summer camp welcomed 216 young people, while 309 others between the ages of 5 and adulthood participated in the centre's ski school. Finally, the West Island YMCA Community Centre was extremely active in the integration of new immigrants into the municipality of Pierrefonds.

West Island YMCA Family Centre

Today, its 4,700 members make it one of the most sought out centres in the city. Its elegant building, the largest one after the Downtown YMCA, covers a total surface area of 70,000 square feet. The centre celebrated its fourth year of operation last June. A complete section of the building, which includes four rooms designated for preschool children activities and a drop-in babysitting service, is occupied by over 1,000 young people who are between the ages of 0 to 17. This is the main reason why a large part of the branch's programming is dedicated to child and youth development.

The West Island YMCA Family Centre is proud to underline the success it achieved in various fund-raising programs. The constant hard work of 200 volunteers and staff members contributed to this achievement through which the centre raised $11,800 during the Y-A-THON, $54,500 during the Sustaining Membership Campaign and $7,000 during its annual Christmas tree sale.

Hudson YMCA Program Centre

As it continued to play an important role in the Hudson region, the centre welcomed over one hundred young people under the age of five in its educational and recreational programs, not including the 35 slightly older children who were initiated to martial arts, gymnastics and swimming. Older children participated in the various aquafitness sessions. It should be noted that, like in all other YMCA centres, the contribution of volunteers is essential to the success of the Hudson Centre. This year, some 250 volunteers generously gave of their time to guarantee this.

Westmount YMCA

For the first time in its history, the Westmount YMCA has surpassed the 3,000 memberships mark, and its new building is teeming with the activity of the young and not-so-young. In 1991, its afterschool program was expanded, in response to an ever-growing need. Moreover, some 100 participants successfully completed the instructors' training program. Finally, this past year, the branch organized a swim team. To date, 60 young people, who are between the ages of seven to twelve, have joined the team.

The Montreal YMCA and International development

For the Association, 1991 was an extremely busy and productive year on an international level. Our partnership with the Quito YMCA in Ecuador was further developed, with the special participation of the Saint-Laurent and Downtown YMCA branches. We wish to extend a special thanks to the numerous volunteers who helped us realize a longstanding dream by launching the opening of an international boutique called "Cultures". This mobile boutique, which is non-profit and has already made a tour of several branches, sells handicrafts from various countries, in order to promote the cause of developing regions, both in Canada and overseas.

What lies ahead for the future?

An organization like the YMCA is in constant transformation, always in search of new ways of helping people. Our objective remains to serve the Montreal community in the best way possible.

However, the YMCA also cherishes the idea of offering assistance to communities within the surrounding region of Montreal. Its 140 years of experience has provided it with a broad range of expertise, and I am confident that this will become the cornerstone for future partnerships.

In conclusion, I would like to take this opportunity to underline the level of professionalism of YMCA employees as well as their dedication and loyalty to the Association. Moreover, I wish to thank all our volunteers and donors; thanks to their contributions, we can build a strong future as a team.

Thank you.

Michael Goldbloom

P. Baumgartner

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Centraide
Montréal

The Montreal YMCA Statement of Earnings Year ended May 31, 1992

The Balance Sheet is taken from the complete set of financial statements as audited by Samson Bélair Deloitte & Touche.

The full statements are available by writing to the Montreal YMCA, 1441 Drummond Street, Montreal, H3G 1W3.

	1992	1991
Revenues from programs and services		
Program activities	**$ 10 227 802**	$ 10 054 491
Institutional services	**2 849 739**	3 405 052
Community services (including Centraide)	**5 668 424**	5 290 607
International programs	**235 951**	219 614
	18 981 916	18 969 764
Other revenues		
Rental of space	**1 713 020**	1 785 166
Donations	**227 168**	174 176
Supportive grants for operations	**311 479**	231 782
	2 251 667	2 191 124
Total revenues	**21 233 583**	21 160 888
Direct expenses		
Program activities	**5 449 266**	5 618 171
Institutional services	**2 451 695**	2 626 429
Community services	**4 952 268**	4 744 974
International programs	**310 174**	270 216
Total direct expenses	**13 163 403**	13 259 790
Other expenses		
Facility operating costs	**2 674 954**	2 583 344
Branch administrations	**2 585 071**	2 643 375
Metropolitan office administration	**1 453 663**	1 714 230
	6 713 688	6 940 949
	19 877 091	20 200 739
Surplus from operations before interest, write-off of deferred development costs and depreciation	**1 356 492**	960 149
Interest on current indebtedness	**425 282**	606 741
Write-off of deferred development costs	**708 568**	-
Depreciation	**506 107**	559 586
Deficit from operations before interest on current portion of long-term debt and interest on long-term debt	**283 465**	206 178
Interest on current portion of long-term debt	**875 757**	-
Interest on long-term debt	**554 709**	1 050 657
Deficit for the year	**$ 1 713 931**	$ 1 256 835

The Montreal YMCA Balance Sheet May 31, 1992

The Balance Sheet is taken from the complete set of financial statements as audited by Samson Bélair Deloitte & Touche.

The full statements are available by writing to the Montreal YMCA, 1441 Drummond Street, Montreal, H3G 1W3.

CURRENT ASSETS	1992	1991
Accounts receivable	$ 575 862	$ 494 536
Amount due from the Montreal YMCA Foundation Inc.	97 714	319 191
Inventories and prepaid expenses	299 015	303 831
	972 591	1 117 558
Fixed assets	41 991 235	41 978 828
Deferred developement costs	-	337 841
	$ 42 963 826	$ 43 434 227
CURRENT LIABILITIES		
Bank indebtedness	$ 5 274 541	$ 5 553 127
Accounts payable and accrued liabilities	1 124 436	998 556
Interest payable	690 385	
Deferred revenue	1 115 710	1 070 694
Current portion of long-term debt	14 458 366	-
	22 663 438	7 622 377
Note payable	65 850	130 000
Long-term debt	5 910 000	19 643 381
	28 639 288	27 395 758
CAPITAL		
Accumulated capital	21 832 163	21 832 163
Endowments	55 896	55 896
	21 888 059	21 888 059
Accumulated deficit	(7 563 521)	(5 849 590)
	14 324 538	16 038 469
	$ 42 963 826	$ 43 434 227

Approved by the Board

Director

Director

Message from the Chairman of the Board of the Montreal YMCA Foundation, Mr. John E. Cleghorn

For a fourth consecutive year, it is my pleasure to inform you on the activities of the Corporation during the past twelve months, that is for fiscal 1991-92.

The Board of Directors

Thanks to the commitment of a resolute, dynamic Board of Directors, the Montreal YMCA Foundation succeeded in consolidating its presence in the Montreal community and achieving tight financial objectives, given the current recession. The Board of Directors and its committees accounts for close to 45 individuals who are both committed and loyal to the YMCA cause. I wish to extend a personal thanks to each and every one of you:
Mesdames Suzanne Aboud,Nicole Beaudoin and Meredith Webster, Messrs. Marcel Adams, Armand Afilalo, J. Brian Aune, H. Jonathan Birks, Jacques Bougie, Thomas J. Bourke, John Brooke Claxton, Richard L. Cooper, Marcel Côté, Purdy Crawford, Victor M. Drury, Paul S. Echenberg, Gary Garcin, Thomas S. Gillespie, Michael Goldbloom, John A. Hanna, Derek C. Hannaford, Charles H. Hantho, Serge A. Jacques, Robert R. Laverdure, Claude Lemay, Denis Lemay, Ronald C. Loucks, Maurice A. Massé, Bernard W. Matte, Gilles P. Ouimet, G. André Petit, Jocelyn Proteau, Hung Bui Quang, William Ridley, Glenn R. Rourke, John D. Thompson and Robert S. Vineberg.

Honorary Members and Governors

In October 1991, the Foundation appointed Mr. Bernard W. Matte as a Governor of our Corporation. Bernard has worked for several years on the Board of Directors of the Montreal YMCA and on the Board of the Foundation of the YMCA. Messrs. Albert Hudon, Pierre Riverin and Oscar T. Stangeland accepted their nomination as Honorary Members of the Foundation.

The Gabrielle and Maurice A. Massé Award

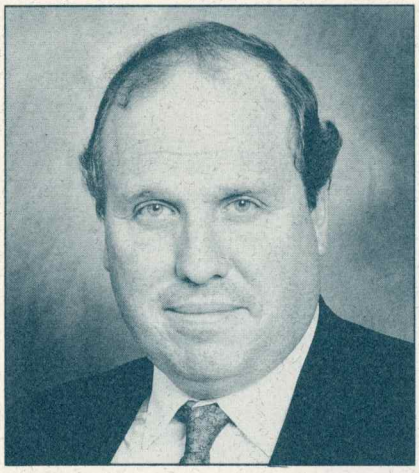
In April 1992, during the annual banquet of the Heritage Club, the Gabrielle and Maurice A. Massé Award was dedicated posthumously to Mr. Roy D. Locke. His wife, Patricia Locke, accepted the award.
Roy D. Locke devoted 54 years of his life to the YMCA. Being an optimist, confident and having a generous spirit, Roy lived by the social and humanitarian values of the YMCA. His long career at the Y as a full-time professional has made its mark on several generations of young people. He exercised his influence as a leader, facilitator, branch director, fund-raising director and was also a founding member of the Endowment and Planned Giving Program of the Foundation.

In summary

This year marks the 140th anniversary of the founding of the Montreal YMCA which, through its programs and services, is steadfast in its support of the Montreal community. The Foundation has met its commitment to secure short-term and long-term financial resources required for the pursuit of the Association's mission.

Thank you for your support.

John E. Clerghorn



Message from the President of the Montreal YMCA Foundation, Claude Lemay

Fiscal 1991-1992 has ended with us having respected our budget to the letter and with us achieving a substantial savings in terms of expenditures. Despite the prevalent difficult economic climate, the Foundation succeeded in gaining the unfailing support of the private sector and the loyalty of friends of the YMCA, which contributed to the realization of ambitious financial objectives.

Endowment and Planned Giving

Under the chairmanship of Mr. Maurice A. Massé, the committee which is responsible for the Endowment and Planned Giving program worked hard to preserve the heritage of the YMCA. Investments made with the endowment funds have a total book value of $1,380,990. The interest and dividends generated through these investments total $100,000, which was transferred to the Montreal YMCA according to the stipulations of the designated and non designated funds. As far as the Besquests and Planned Giving programs are concerned, they are valued at $1,200,000. As these figures show, the members of the Heritage Club are in essence the architects of the future of our Association.

Annual Sustaining Membership Campaign

Through the leadership of Mrs. Suzanne Aboud, who chaired the annual Sustaining Membership Campaign, the campaign raised $113,079 which was committed to repairs and replacements in various YMCA facilities, as well as to international assistance programs. This success is largely attributable to the hundreds of volunteers and employees who contacted donor friends of the YMCA during the month of May. In fact, it is their philanthropic spirit which sustains this campaign where $5 makes a world of difference.

Special Events

With Mr. Serge A. Jacques as Chair,the Special Events Committee was given a tremendous send-off for its fund-raising activities. Thanks to the generous contributions from our sponsors, the Y-A-Thon, benefit evening and golf tournament all enjoyed a remarkable success.

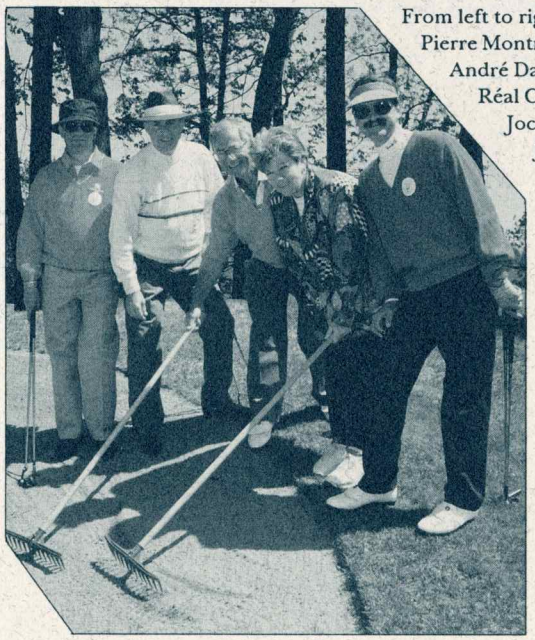
The Y-A-Thon

In November 1991, the Y-A-Thon raised $67, 219 in net profits. Under the honorary chairmanship of Mr. **Gaétan Boucher**, olympic gold medallist in speed skating, this annual event was made possible through the generous support of sponsors namely,
Ultramar,
Sun Life,
Les Breuvages Nora
and Pratt & Whitney.

Benefit Evening

On Febuary 14, 1992, **Céline Dion**, an internationally-renowned artist celebrated Valentines Day by entertaining the audience with some of her songs, during a benefit event which had as its theme "a show of love for youth, here and everywhere". This benefit performance helped raise a total of $55,000 in net receipts. A special thanks to our sponsors, namely **Télé-Direct (Publications) Inc.**, **St-Lawrence Cement** and **Hydro-Québec.** Thank you as well to **Pratt and Whitney** and the **S. A. Q.** who sponsored the cocktail following the concert.

From left to right:
Michel Dallaire
Jocelyne Bourassa
Yves Gagnier
Gary Garcin
Jean Desrosier



From left to right:
Pierre Montmigny
André Daoust
Réal Carrière
Jocelyne Bourassa
Jean-Claude Gendron

Golf Tournament

Under the honorary chairmanship of **Jocelyne Bourassa**, a well-known professional golfer, the annual golf tournament organized by the Montreal YMCA Foundation succeeded in attracting 156 golfers on May 25, 1992. The event, which was organized by a dynamic team with Mr. Réal Carrière as Chair, raised close to $38, 000 in net receipts. The patrons of honor for the tournament included the **Royal Bank, Du Maurier Ltd.**, la **Fédération des caisses populaires Desjardins**, **Merk Frosst Canada Inc.**, **Sony Canada Inc.** and **Ultramar Inc.** We also extend our thanks to our 21 sponsors and the twenty or so companies who provided us with door prizes.

Committed Volunteers, Devoted Employees

All of the fund-raising programs of the Foundation achieved their respective financial objectives. It goes without saying that during a recession everyone involved had to firmly believe in the fund-raising ability of the YMCA and its Foundation.

I wish to extend a sincere thanks to each and every employee of the Foundation who are under the directorship of Mrs. Diane Tétreault and to a committed, proactive Executive Commitee. The projects undertaken always maintained a high level of professionalism and unfolded with a great deal of enthusiasm and enjoyment.

Thank you.

Claude Lemay

The Montreal YMCA Foundation Inc. Balance Sheet as at May 31, 1992

The Balance Sheet is taken from the complete set of financial statements as audited by Samson Bélair Deloitte & Touche.

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	Financial Development Fund		Endowment Fund		Total	
CURRENT ASSETS	**1992**	1991	**1992**	1991	**1992**	1991
Cash and short-term investments	**$ 93 143**	$160 701	**$ 23 363**	$ 41 706	**$ 116 506**	$ 202 407
Accounts receivable	**2 519**	4 300	-	-	**2 519**	4 300
Current portion of capital campaign pledges receivable	**30 172**	5 635	**98 496**	83 329	**128 668**	138 964
Stationary and supplies, at cost	**3 368**	5 808	**19 434**	13 886	**22 802**	19 694
Works of art	-	-	**30 280**	21 635	**30 280**	21 635
	129 202	**226 444**	**171 573**	160 556	**300 775**	387 000
Capital Campaign Pledges Receivable In Future Years	**900**	10 215	**114 130**	173 401	**115 030**	183 616
Investments, at cost (market value $1,446,143; 1991 - $1,377,137)	-	-	**1 315 204**	1 252 636	**1 315 204**	1 252 636
	$ 130 102	$ 236 659	**$ 1 600 907**	$1 586 595	**$ 1 731 009**	$1 823 252
CURRENT LIABILITIES						
Due to the Montreal YMCA	**$ 90 423**	$236 771	**$ 7 291**	$ 82 421	**$ 97 714**	$ 319 192
Accounts payable	**5 500**	500	-	-	**5 500**	6 500
Deferred revenues	45	13 123	-	-	45	13 123
Current portion of capital campaign pledges relating to future years	**30 172**	55 635	**98 496**	83 329	**128 668**	138 964
	126 140	312 029	**105 787**	165 750	**231 927**	477 779
Capital Campaign Pledges Relating To Future Years	**900**	10 21 5	**114 130**	173 401	**115 030**	183 616
CAPITAL						
Capital (deficit)	**3 062**	(85 585)	**1 380 990**	1 247 442	**1 384 052**	1 161 857
	$ 130 102	$236 659	**$ 1 600 907**	$1 586 593	**$ 1 731 009**	$1 823 252

Approved by the Board

R. h. Cooper

Director

Director